## FINANCIAL STATEMENTS

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#### **Independent Auditor's Report**

To the Members of ACTRA National

#### **Opinion**

We have audited the financial statements of ACTRA National (the "Organization"), which comprise the balance sheet as at February 28, 2022, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at February 28, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the ability of the Organization to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process of the Organization.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
  internal control of the Organization.



### **Independent Auditor's Report (continued)**

### Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Organization to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and
  whether the financial statements represent the underlying transactions and events in a manner that achieves fair
  presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Toronto, Ontario February 16, 2023 Chartered Professional Accountants Licensed Public Accountants

Hillow LLP

## **BALANCE SHEET**

# AS AT FEBRUARY 28, 2022

	2022	2021
ASSETS		
Current assets		
Cash	\$ 4,784,337	\$ 3,452,691
Marketable securities (note 2)	2,867,678	2,438,779
Accounts receivable (note 10)	414,001	548,949
Prepaid expenses and deposits	120,429	101,120
Due from ACTRA Toronto Performers Branch (note 5)	167,620	29,650
Due from U.B.C.P. (note 5)	499	-
Due from ACTRA Performers' Rights Society (note 5)	56,588	376,813
	8,411,152	6,948,002
Capital assets (note 3)	257,042	368,711
	257,042	368,711
	8,668,194	7,316,713
LIABILITIES  Current liabilities		
Accounts payable and accrued liabilities (note 4)	1,295,115	1,611,110
Accrued vacation pay	62,273	36,415
Due to Branches (note 5)	5,049,881	3,502,192
Due to U.B.C.P. (note 5)	-	131,269
	6,407,269	5,280,986
NET ASSETS		
Distribution to Branches (note 5)	(968,435)	(467,869
Unappropriated net assets	2,972,318	2,134,885
Invested in capital assets	257,042	368,711
mivested in Capital assets	== . 90 -=	,,111
invested in capital assets	2,260,925	2,035,727

The accompanying notes are an integral part of these financial statements

Approved on behalf of the Board:

President

Treasurer

## STATEMENT OF OPERATIONS

## YEAR ENDED FEBRUARY 28, 2022

	2022	2021
Income	0.4474.660	Ф2 427 222
Per capita - full members	\$ 4,151,263	\$3,427,320
Per capita - apprentice members	461,850	370,566
Equalization income	2,032,541	1,049,409
Investment income	194,414	184,915
Unrealized gain (loss) on marketable securities	225,198	(59,536)
Government subsidy (note 10)	52,617	695,931
	7,117,883	5,668,605
Expenses		
National council and executive (Schedule A)	131,014	112,546
National committees (Schedule B)	-	1,080
National executive director's office (Schedule C)	800,648	550,996
National Organizing Campaign (Schedule D)	7,180	7,205
Collective agreements (Schedule E)	218,909	68,235
Public affairs and communications ( <i>Schedule F</i> )	784,489	614,671
Collective bargaining (Schedule G)	403,805	254,554
External relations (Schedule I)	189,069	114,041
Finance (Schedule J)	787,105	703,070
Information technology and digital solutions - operations (Schedule K)	1,310,610	1,341,014
Information technology and digital solutions - development (Schedule L)	238,100	-
People, labour relations and operations (Schedule M)	563,414	434,350
Occupancy (Schedule N)	461,588	426,965
Respectful workplaces/institutional change	74,603	133,499
HST/GST expense	114,431	72,063
Apprentice member credit	56,925	27,631
Donations	20,460	20,575
Recovery of AFBS benefit reserve	(238,100)	-
	5,924,250	4,882,495
Excess of income over expenses before the following	1,193,633	786,110
Transfer payments to branches (note 5)	-	(26,199)
Loss on investment in Credit Union (notes 5 and 6)	-	(91,579)
Excess of income over expenses for the year	\$ 1,193,633	\$ 668,332

The accompanying notes are an integral part of these financial statements

## STATEMENT OF CHANGES IN NET ASSETS

## YEAR ENDED FEBRUARY 28, 2022

					 stribution of	
•••		vested in		appropriated	Surplus to	
2022	Cap	ital Assets	1	Net Assets	Branches	Total
Net assets - at beginning of year	\$	368,711	\$	2,134,885	\$ (467,869)	\$ 2,035,727
Excess of income over expenses for the year		<u>-</u>		1,193,633	-	1,193,633
Prior year distribution of surplus to branches		-		(467,869)	467,869	-
Special disbursement to branches (note 5)		-		-	(958,127)	(958,127)
Distribution of surplus to branches (note 5)		-		-	(10,308)	(10,308)
Purchase of capital assets		82,933		(82,933)	-	-
Depreciation		(194,602)	)	194,602	-	-
Net assets - at end of year	\$	257,042	\$	2,972,318	\$ (968,435)	\$ 2,260,925

2021	 Invested in Unappropriated Capital Assets Net Assets		Distribution of Surplus to Branches		Total	
Net assets - at beginning of year	\$ 534,910	\$	1,860,834	\$	(560,480)	\$ 1,835,264
Excess of income over expenses for year	-		668,332		-	668,332
Prior year distribution of surplus to branches	-		(560,480)		560,480	-
Distribution of surplus to branches (note 5)	-		-		(467,869)	(467,869)
Purchase of capital assets	31,353		(31,353)		-	-
Depreciation	(197,552)		197,552		-	-
Net assets - at end of year	368,711		2,134,885		(467,869)	2,035,727

The accompanying notes are an integral part of these financial statements

## STATEMENT OF CASH FLOWS

# YEAR ENDED FEBRUARY 28, 2022

	2022	2021
Cash flows from operating activities		
Cash receipts from members, non-members and producers	6,676,800	4,653,451
Cash paid to employees and suppliers	(6,039,094)	(4,258,728)
Cash receipts from government subsidy	156,419	605,770
Investment income received	194,414	184,915
	988,539	1,185,408
Cash flows from financing activity		
Advances from (to) related organizations	629,741	(701,024)
Cash flows from investing activities		
Purchase of capital assets	(82,933)	(31,353)
Purchase of marketable securities	(203,701)	, , ,
	(286,634)	(219,537)
Change in cash during the year	1,331,646	264,847
Cash - at beginning of year	3,452,691	3,187,844
Cash - at end of year	\$ 4,784,337	\$ 3,452,691

The accompanying notes are an integral part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

ACTRA National (the "Organization") is a federation of autonomous branches and local unions, national in scope, representing performers in live transmission and recorded media.

ACTRA National is an unincorporated not for profit organization and, as such, is generally exempt from income taxes.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared using Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

### Basis of Presentation

ACTRA National is an unincorporated entity and these financial statements include only the operations of ACTRA National. They do not include the assets, liabilities, income and expenses of the autonomous branches and unions or those of the branches administered by ACTRA National. Separate financial statements have been prepared for the autonomous branches and unions.

### Invested in Capital Assets

Net assets invested in capital assets comprises the net book value of capital assets.

#### Revenue Recognition

Per capita charges for full member and apprentice members are recognized when the fees are collected or collection is reasonably assured. Per capita charges are remitted by the individual branches to ACTRA National on a monthly basis, based on their respective total member count as at February 28 of the prior year.

Equalization income is recorded as revenue when remittances to ACTRA National are received.

Investment income is comprised of distributions from mutual fund, dividends, interest and realized gains and losses on disposal of marketable securities. Distributions and dividends are recognized as income when declared. Interest is recognized as income when earned. Realized gains and losses on disposal of marketable securities are recognized when the transactions occur.

Unrealized gains and losses on marketable securities which reflect the changes in fair value of the investments held during the period are recognized at each reporting date and are included in current period income.

Government subsidy is recognized as income when there is reasonable assurance that the ACTRA National has complied and will continue to comply with all conditions of the subsidy, and the amounts are received or collection is reasonably assured.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Financial Assets and Liabilities

The Organization initially measures its financial assets and liabilities at fair value except for those resulting from related party transactions. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost except for marketable securities that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the Statement of Operations.

Financial assets and liabilities measured at amortized cost include cash, accounts receivable, accounts payable and accrued liabilities and accrued vacation pay.

### Related party transactions

A party is considered to be related to the organization if such party or the organization has the ability to, directly or indirectly, control or exercise significant influence over the other's financial and operating decisions, or if the organization and such party are subject to common control or common significant influence. Related parties may be individuals or other entities.

The financial instruments originated from the related party transactions are measured as follows:

- at cost determined using undiscounted cash flows excluding interest payments, less any impairment losses previously recognized by the transferor, if the financial instrument has repayment terms; and
- at cost, determined using the amount of consideration transferred or received, if the financial instrument does not have repayment terms.

Subsequently, all related party financial instruments are measured at cost less impairment, if any.

Related party financial assets and liabilities that are forgiven are recognized in net income if the original transaction was in the normal course of operations, and within net assets if the original transaction was not in the normal course of operations.

The Organization adopted the amendments in Section 3856, Financial Instruments, relating to the recognition of financial instruments originated or exchanged in a related party transaction at the beginning of the current fiscal year. These amendments had no impact on the Organization's financial statements.

#### Marketable Securities

Marketable securities are comprised of a mutual fund which is recorded at fair value. The quoted market price is used to estimate the fair value of the investment.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### Capital Assets

Capital assets are recorded at cost and amortized over their estimated useful lives on a straight line basis as follows:

Computer equipment 3 years Computer software 5 years Furniture and fixtures 5 years

Leasehold improvements over the term of the lease

The above rates are reviewed annually to assess ongoing appropriateness. Any changes are adjusted on a prospective basis. If there is an indication that the assets may be impaired, an impairment test is performed that compares carrying amount to net recoverable amount. There were no impairment indicators in 2022.

## Use of Estimates

The preparation of the Organization's financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from these and other estimates, the impact of which would be recorded in future periods.

Key areas of estimation where management has made difficult, complex or subjective judgments, include those relating to the useful lives of capital assets for depreciation, valuation of investments, provision for legal claims and other assets and liabilities valuation.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

#### 2. MARKETABLE SECURITIES

Details of marketable securities are as follows:

	Units	3	Fair V	Value		
	2022	2021	2022	2021		
Mutual Fund:						
CI Signature High Income Fund	223,595	207,536	\$ 2,867,678	\$ 2,438,779		

#### Investment Risk Management

Risk management relates to the understanding and active management of risks associated with all areas of the Organization's activities and operations. Marketable securities are primarily exposed to interest rate and price risks. The Organization has formal policies and procedures for investment transactions and marketable securities are bought and sold on the advice of portfolio managers.

#### Interest Rate Risk

Interest rate risk arises from the possibility that changes in interest rates will affect the fair value of the marketable securities held by the Organization. The Organization is indirectly exposed to interest rate risk through its mutual fund investment, which invests in equities and fixed income securities. The value of the fixed income securities held by the mutual fund will generally rise if interest rates fall and decrease if interest rates rise.

#### Price Risk

The Organization is exposed to price risk, which is the potential loss that the Organization may incur with respect to the changes in fair value of marketable securities. The fair value of marketable securities will fluctuate because of changes in market price whether those changes are caused by factors specific to the individual securities, or issuers or factors affecting all securities traded in the market.

#### 3. CAPITAL ASSETS

Details of capital assets are as follows:

2022	Cost	Accumulated Cost Depreciation			Net Book Value
Computer equipment Computer software Furniture and fixtures Leasehold improvements	\$ 1,230,991 970,494 433,475 19,008	\$	1,198,461 816,937 362,520 19,008	\$	32,530 153,557 70,955
	\$ 2,653,968	\$	2,396,926	\$	257,042

#### NOTES TO THE FINANCIAL STATEMENTS

### YEAR ENDED FEBRUARY 28, 2022

### 3. CAPITAL ASSETS (continued)

2021			Accumulated Depreciation		Net Book Value
Computer equipment Computer software Furniture and fixtures Leasehold improvements	\$	1,209,616 970,495 371,916 19,008	\$	1,169,898 664,179 349,239 19,008	\$ 39,718 306,316 22,677
	\$	2,571,035	\$	2,202,324	\$ 368,711

#### 4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities include government remittances totalling \$4,299 (\$2,115 - 2021).

### 5. RELATED PARTY TRANSACTIONS

ACTRA National is related to ACTRA Performers Rights Society ("APRS"), Contracted Services of ACTRA Branches ("Regional Branches"), ACTRA Toronto and Union of BC Performers/ACTRA ("U.B.C.P.") in that they have common voting membership. All these related organizations are not-for-profit organizations.

APRS, a not-for-profit organization, is the arm of ACTRA that collects and disburses use fees, royalties, residuals and other compensation and remuneration performers may be entitled to for the use of their work.

ACTRA National has contracted with the Regional Branches and has agreed to provide administrative and financial management services to the Regional Branches.

ACTRA is a federation of autonomous Branches/Local Unions ("Branches"), national in scope representing performers in live transmission, and recorded media.

In the normal course of business, ACTRA National, APRS and the Branches share common costs.

ACTRA National also makes transfer payments and distributions to the Branches.

Details of related party balances and transactions are as follows:

	Balance Outstanding As At				
		2022		2021	
Balance Sheet					
Assets (Liabilities)					
Due from ACTRA Performers Rights Society	\$	56,588	\$	376,813	
Due from ACTRA Toronto Performers Branch	1	67,620		29,650	
Due to ACTRA Branches	(5,0	49,881)	(3	3,502,192)	
Due from (to) U.B.C.P.		499		(131,269)	
	\$ (4,8	25,174)	\$ (3	3,226,998)	

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

## 5. RELATED PARTY TRANSACTIONS (continued)

	Transaction Value			
	2022		2021	
Statement of Changes in Net Assets				
Distributions				
ACTRA Branches	\$ 341,721	\$	96,450	
ACTRA Toronto Performers Branch	518,870		250,349	
U.B.C.P.	107,844		121,070	
	\$ 968,435	\$	467,869	
	Transactio	on V	alue	
	2022	2021		
Statement of Operations				
Transfer payments				
ACTRA Branches	\$ -	\$	26,199	
	\$ -	\$	26,199	

The advances to and from related organizations are non-interest bearing, unsecured and due on demand.

During the year, ACTRA National Executive, ACTRA National Council and the Board of Directors of ACTRA Performers Rights Society (the "Society") approved a motion towards the use of the unclaimed monies or no-known address monies ("UCM/NKA's") collected by the Society and held in the trust accounts beyond five years, being that the funds should be utilized in the collective interest and for the benefits of the ACTRA membership as per the Constitution.

ACTRA National Council approved a special disbursement of \$958,127 by ACTRA National from its surplus to ACTRA Branches, equivalent to 50% of UCM/NKA's collected by the Society and released from the trust accounts at fiscal year end 2013 through 2019. This disbursement shall take precedence over the annual distribution to ACTRA Branches. ACTRAL National completed the special disbursement during the year.

Pursuant to the direction of ACTRA National Council and the ACTRA PRS Board, ACTRA PRS will distribute \$958,127 to ACTRA National when and if it is financially feasible.

#### 6. INVESTMENT IN CREDIT UNION AND RIGHT TO PROFIT PARTICIPATION

On November 18, 2008, ACTRA National purchased 200,000 Class B Investment shares of CASCU for \$200,000, pursuant to an Offering Statement dated July 31, 2008. On June 27, 2013, ACTRA National purchased an additional 100,000 Class B Investment shares for \$100,000, pursuant to an Offering Statement dated March 31, 2013.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

### 6. INVESTMENT IN CREDIT UNION AND RIGHT TO PROFIT PARTICIPATION (continued)

In the prior year, CASCU entered into an Asset Purchase Agreement with FirstOntario Credit Union Limited ("FirstOntario") to sell all of CASCU's assets to FirstOntario effective October 30, 2020, and operate as the "Creative Arts Division" of FirstOntario thereafter.

Immediately following the sale of CASCU's assets to FirstOntario, CASCU, FirstOntario, along with all the institutional investors who owned Class B Investment shares entered into a "Profit Participation Agreement" under which, the institutional investors agreed to release CASCU or FirstOntario from any obligation to pay the redemption amount of the Class B Investment shares of CASCU and in turn, acquired a right to jointly share 15% of the profit from the Creative Arts Division over a period of 10 years. ACTRA National will be entitled to 9.88% of the profit participation distribution, if any, during the term of the agreement based on the cost of the Class B Investment shares subscribed by ACTRA National.

Due to high level of uncertainty associated with the future profitability of the Creative Arts Division, the right to profit participation acquired by ACTRA National is measured at nil.

ACTRA National recognized a loss of \$91,578 on the Class B Investment shares surrendered in 2021.

For the year ended February 28, 2022, there was no profit reported by the Creative Arts Division of FirstOntario (\$Nil - 2021).

#### 7. LEASE COMMITMENTS

The Organization has commitments under operating leases for premises and equipment. The premises lease expires on July 31, 2025. The equipment leases expire on July 20, 2023 and April 29, 2025.

The minimum annual payments under the leases are as follows:

		Premises	Equipment		Total
Fiscal year	2023 2024 2025 2026	\$ 176,700 182,900 182,900 76,200	\$	19,500 12,300 8,600	\$ 196,200 195,200 191,500 76,200
		\$ 618,700	\$	40,400	\$ 659,100

In addition, the Organization is obligated to pay operating costs for its office space. The operating costs paid for the current year were approximately \$171,000 (\$144,000 - 2021).

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

#### 8. FINANCIAL INSTRUMENTS AND RISK EXPOSURE

The Organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the Organization's risk exposure at the balance sheet date.

#### Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization's main credit risks relate to cash and accounts receivable.

The Organization mitigates credit risk with respect to cash by maintaining the accounts with reputable Canadian financial institutions.

The Organization mitigates the credit risk with respect to the accounts receivable by reviewing and following up on the accounts on a regular basis.

### Liquidity Risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, due to related parties and lease commitments. The Organization expects to meet these obligations as they come due by generating sufficient cash flows from operations.

#### Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and price risk. The Organization is not exposed to currency risk. Interest rate and price risks are disclosed in note 2.

#### 9. GUARANTEES AND INDEMNITIES

The Organization has indemnified its past, present and future directors, officers and employees against expenses (including legal expenses), judgments and any amount actually or reasonably incurred by them in connection with any action, suit or proceeding, subject to certain restrictions. The Organization has purchased directors' and officers' liability insurance to mitigate the cost of any potential future suits and actions, but there is no guarantee that the coverage will be sufficient should any action arise.

In the normal course of business, the Organization has entered into agreements that include indemnities in favour of third parties, either express or implied, such as in service contracts, lease agreements and purchase contracts. In these agreements, the Organization agrees to indemnify the counterparties in certain circumstances against losses or liabilities arising from the acts or omissions of the Organization. The maximum amount of any potential liability cannot be reasonably estimated.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED FEBRUARY 28, 2022

#### 10. IMPACT OF COVID-19 PANDEMIC

The global pandemic of the virus known as COVID-19 led the Canadian Federal government, as well as provincial and local governments, to impose measures, such as restricting foreign travel, mandating self-isolations and physical distancing and closing non-essential businesses. Because of the high level of uncertainty related to the outcome of this pandemic, it is difficult to estimate the financial effect on the Organization. No adjustments have been made in the financial statements as a result of these events.

During the year, the Organization applied financial assistance from the government and recorded government subsidy of \$34,226 (2021 - \$670,820) from the Canada Emergency Wage Subsidy program and \$18,391 (2021 - \$25,111) from the Canada Emergency Rent Subsidy program.

The government subsidy is not subject to any specific future terms or conditions. However, the Canada Revenue Agency may require additional reporting in a future period to verify the eligibility and compliance of the Organization with the terms and conditions of the programs.

As at February 28, 2022, the Organization has \$Nil (2021 - \$65,050) to be collected from the Canada Emergency Wage Subsidy program and \$2,462 (2021 - \$25,111) to be collected from the Canada Emergency Rent Subsidy program. These amounts are included in accounts receivable.

#### 11. CONTINGENCIES

The Organization is party to a legal proceeding which arose from normal business activities. The potential liability, if any, will not materially affect the Organization's financial position.

## SCHEDULE OF OPERATING EXPENSES

	2022		2021
National Council and Executive	Schedule A		
National council			10.515
Meeting costs	\$ 28,690	\$	18,245
Councilor travel costs	532		-
Senior staff expenses	-		8
	29,222		18,253
National executive			
Meeting costs	_		132
	-		132
Honoraria	93,290		88,644
Officer expenses - other	8,502		5,517
	101,792		94,161
Total	\$ 131,014	\$	112,546
N. d. aligner in	G 1		n
National Committees	Sched	tule I	В
Other committees	\$ -	\$	1,080
Total	\$ -	\$	1,080

## SCHEDULE OF OPERATING EXPENSES

		2022		2021
National Executive Director's Office		Schedule C		7
Salaries	\$	637,489	\$	446,461
RRSP	Ф	66,633	Ф	45,908
General benefits		83,994		54,815
		788,116		547,184
National executive director expenses		5,238		3,346
Regional director expenses		3,217		466
Senior legal counsel		4,077		-
		12,532		3,812
Total	\$	800,648	\$	550,996
National Organizing Campaign		Sched	ule 1	)
Meetings	\$	-	\$	315
Stunt Community Liaison/Consultant		7,180		6,890
Total	\$	7,180	\$	7,205
Collective Agreements		Sched		Ξ
CBC - Negotiations	\$	522	\$	1,441
		522		1,441
Commercials - Negotiations		31,372		20,223
- Senior staff expenses		5,732		-
Commercials - Administration		2,546		2,472
- Legal		63,149		-
		102,799		22,695
IPA/BCMPA - Negotiation expenses		31,737		-
- Officer expenses		4,802		-
- Senior staff expenses		2,748		-
- Administration		2,546		2,632
- Legal		8,290		5,779
- Printing		63,973		27,990
		114,096		36,401
Other - Negotiations		(140)		4,968
<ul><li>Senior staff expenses</li><li>Administration</li></ul>		920		42
- Administration - Legal		712		2,628
- Officers		-		60
		4 400		
		1,492		7,698

## SCHEDULE OF OPERATING EXPENSES

		2022		2021
Public Affairs and Communications		Sched	F	
Salaries	\$	508,649	\$	404,811
RRSP		50,365		41,299
General benefits		96,158		83,161
		655,172		529,271
Director expenses		735		659
Lobbying expenses		63,538		35,455
		64,273		36,114
ACTRA magazine		10,899		8,799
Sponsorships		25,098		20,000
Promotional materials		4,425		8,571
Administrative services		10,675		12,296
ACTRA awards and special events (recoveries)		10,491		(4,325)
Public relations officer's expenses		1,365		1,323
ACTRA website		2,091		2,622
		65,044		49,286
Total	\$	784,489	\$	614,671
Collective Bargaining		Schedule G		G
Salaries	\$	269,334	\$	160,969
RRSP	•	27,237	•	19,172
General benefits		40,877		29,393
		337,448		209,534
Director expenses		1,309		769
Research materials and consultants		65,048		44,251
		66,357		45,020
Total	\$	403,805	\$	254,554

## SCHEDULE OF OPERATING EXPENSES

		2022		2021
External Relations		Schedule I		I
FIA affiliation fees	\$	67,561	\$	62,735
CLC affiliation fees	Ψ	105,950	Ψ	51,156
CLC committee and travel		2,250		-
Officer expenses - FIA		-,		150
- SAG/AFTRA		13,308		-
Total	\$	189,069	\$	114,041
Finance		Sched	lule .	J
Salaries	\$	594,413	\$	502,164
RRSP	_	55,031	•	55,541
General benefits		112,775		105,995
		762,219		663,700
Senior Director, Finance and ITDS expenses		1,404		1,142
Audit fees		13,989		13,925
Bank charges		5,935		11,083
Legal		1,598		12,445
Professional fees		1,960		775
		24,886		39,370
Total	\$	787,105	\$	703,070
Information Technology and Digital Solutions - Operations		Schedule K		K
Salaries	\$	716,200	\$	669,152
RRSP		59,307		58,833
General benefits		152,100		180,631
		927,607		908,616
Maintenance		36,275		36,199
Software		48,062		43,438
Hardware		4,614		2,091
1101011011				13,834
Supplies		13,450		
Supplies Network communication costs		51,316		50,269
Supplies Network communication costs Depreciation - computer equipment and systems				50,269 183,682
Supplies Network communication costs Depreciation - computer equipment and systems Consulting fees		51,316 181,321		50,269 183,682 45,665
Supplies Network communication costs Depreciation - computer equipment and systems Consulting fees Cloud infrastructure		51,316 181,321 - 47,305		50,269 183,682 45,665 56,462
Supplies Network communication costs Depreciation - computer equipment and systems Consulting fees Cloud infrastructure Manager expenses		51,316 181,321		50,269 183,682 45,665 56,462 674
Supplies Network communication costs Depreciation - computer equipment and systems Consulting fees Cloud infrastructure		51,316 181,321 - 47,305		

## SCHEDULE OF OPERATING EXPENSES

		2022		2021
		-		-
Information Technology and Digital Solutions - Development		Sched	lule I	L
Advanced analytics	\$	1,035	\$	_
AMS - software subscription	•	180,852	4	_
AMS - professional services		46,100		_
Consulting - development		10,113		-
Total	\$	238,100	\$	-
People, Labour Relations and Operations		Sched	lule N	1
Salaries		419,728		277,912
RRSP		14,556		11,237
General benefits		43,887		38,190
	\$	478,171	\$	327,339
Legal		37,295		60,011
Manager expenses		2,301		1,355
Printing		9,700		7,916
Professional fees		11,579		10,119
Referenda		-		12,999
Staff conference		-		482
Staff recruitment		12,626		4,737
Staff training		6,029		4,839
Staff appreciation		1,224		-
Alliance debt reduction		4,489		4,553
		85,243		107,011
Total	\$	563,414	\$	434,350
Occupancy		Sched	lule 1	V
Rent		339,282		278,919
Telephone		7,697		7,766
Insurance		54,197		41,621
Supplies and miscellaneous		20,750		16,678
Postage		3,170		4,166
Courier		3,244		2,167
Furniture, fixtures and repairs		6,667		3,500
Equipment rental and leases		13,300		14,192
Depreciation - furniture and fixtures		13,281		13,871
COVID-19 health and safety modifications				44,085
	\$	461,588	\$	426,965

